Product-Led Alliance

Product Operations *Certified: Masters*

Awarded to

Marcia Gladys de Oliveira

You've officially completed **PLA's Product Operations Masters** certification and this certificate declares to you - and everyone around you - that you've mastered the art of Product Operations.

Valid from: 02/12/2025 **Serial number:** 67acc3211b3b674bfe0ab6b8

Richard King

Richard King, Founder & CEO, Product-Led Alliance

PRODUCT OPERATIONS
MASTERS CERTIFIED